# 2019 Smithsonian Employee Perception Survey (SEPS): Institution-wide Response Frequencies by Theme and Question

Prepared by Smithsonian Organization and Audience Research (SOAR)

#### Notes on Reading the Tables

#### SEPS questions by theme.

The tables below present the SEPS questions organized by themes. The first table shows the mean scores for all SI employees for each theme. The next 13 tables cover themes related to employee working experiences and conditions.

WORK EXPERIENCE THEMES: (1) Job Satisfaction; (2) Unit Satisfaction; (3) Institutional Satisfaction; (4) Leadership; (5) Unit Communication and Collaboration; (6) Institutional Communication and Collaboration; (7) Employee Accommodation; (8) Resources; (9) Employee Recognition; (10) Organizational Nimbleness and Innovation; (11) Diversity; (12) Civility; and (13) Career Growth.

#### Basic reporting metrics.

<u>FAVORABLE</u>: Defined as the sum of the percent of Strongly Agree and Agree. The exception is the question "Within the past twelve months, I have heard language, or witnessed behavior, in my workplace that I considered insensitive to my identity (race, ethnicity, national origin, gender, religion, disability, sexual orientation, and/or age)." In this case, Favorable is the sum of the percent of Strongly Disagree and Disagree. Favorable scores of 80 percent and above are highlighted in green. Scores below 65 percent are highlighted in light red. <u>UNFAVORABLE</u>: Defined as the sum of the percent of Strongly disagree and Disagree. Scores below 10% are highlighted in green; scores 35% and above are highlighted in light red.

FAVORABLE SCORES 2014-2018: The columns headed 2014-2018 show the Favorable score for each question in the years in which the question was asked.

2018 FEDERAL EMPLOYEE VIEWPOINT SURVEY (FEVS) BENCHMARK METRIC: The next to last column shows the Favorable score for comparable FEVS questions in 2018 (for some SEPS questions, there was no comparable FEVS question). Note that the FEVS data include only Federal employees.

FAVORABLE SCORES: 2019 VS. 2014-2018 AVERAGE: The last column displays the rounded difference between the 2019 Favorable score and the average of the Favorable scores in 2014-2018. For most questions the year-to-year variation has been small, typically 1% or 2%. 2019 SEPS Favorable scores 5% or more than the 2014-2018 average, i.e., showing an upward trend, are highlighted in green. 2019 scores 5% or more lower than the 2014-2018 average i.e., showing a downward trend, are highlighted in light red.

# **SEPS Theme Scores for All Smithsonian Employees**

	2019 SEPS Themes									Н	storical F	avorable i	Percentag	es		
2019 SEPS Themes		(Strongly Agree	Score (Strongly Disagree +	(Average	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valid Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Scores: 2019 vs. 2014-2018 average (%)
Job Satisfaction		80	11	38	43	8	8	4		80	80	80	81	81		0
Unit Satisfaction		78	10	34	44	12	7	3		76	77	78	79	78		0
Institutional Satisfaction		77	10	30	47	13	7	3		78	76	76	79	78		0
Leadership		73	11	31	41	16	7	4		68	68	69	70	73		3
Unit Communication and Collaboration		82	8	37	45	10	5	3		84	80	81	82	82		0
Institutional Communication and Collaboration		71	13	21	50	16	9	3		74	73	72	74	73		-2
Employee Accommodation		77	12	34	44	11	8	4		76	76	76	77	76		1
Resources		74	16	31	44	10	11	5		73	73	74	75	74		0
Employee Recognition	Ali Smithsonian Employees	62	18	23	39	19	11	7		59	59	61	62	62		1
Organizational Nimbleness and Innovation	Ali Smithsonian Employees	58	21	17	40	21	14	7		60	59	59	61	59		-2
Diversity	All Smithsonian Employees	76	11	25	36	13	12	13		77	77	76	77	76		-1
Civility	All Smithsonian Employees	73	15	31	41	13	9	6		70	70	70	73	72		2
Career Growth	Ali Smithsonian Employees	69	15	27	42	15	10	5		66	66	69	69	69		1

## **Job Satisfaction Theme**

			Н	istorical F	avorable l	Percentag	es									
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valid Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)
	All Smithsonian Employees	80	11	38	43	8	8	4		80	80	80	81	81		0
Job Satisfaction Theme Averages	Federal	80	12	38	42	9	8	4		79	78	78	81	80	67	1
	Trust	81	11	37	44	8	8	3		84	84	81	82	82		-1
	All Smithsonian Employees	81	11	35	45	9	7	3	3,605	81	79	80	81	81		0
Overall, I am satisfied with my job.	Federal	80	11	36	45	9	7	4	2,357	80	78	79	82	81	68	0
	Trust	82	10	35	47	8	8	3	1,248	83	83	81	81	83		0
	All Smithsonian Employees	81	10	40	41	9	7	3	3,584	82	82	81	82	82		0
My work gives me a feeling of personal accomplishment.	Federal	81	10	40	41	9	7	3	2,340	80	80	79	81	82	72	1
	Trust	82	10	40	41	8	8	2	1,244	86	86	83	83	83		-2
	All Smithsonian Employees	79	14	37	41	8	9	5	3,613	78	78	78	80	78		0
My Job makes good use of my knowledge and abilities.	Federal	78	14	37	40	8	9	5	2,364	76	76	77	78	77	60	1
	Trust	81	13	37	43	6	9	4	1,249	83	83	80	82	81		-1

## **Unit Satisfaction Theme**

				Н	istorical F	avorable l	Percentag	es								
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valid Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)
	Ali Smithsonian Employees	78	10	34	44	12	7	3		76	77	78	79	78		0
	Federal	77	11	32	45	12	7	4		74	75	76	79	77	72	1
	Trust	80	9	36	43	11	6	3		81	80	80	81	82		-1
	All Smithsonian Employees	71	16	26	45	13	11	5	3,604	69	69	70	73	71		1
Considering everything, I am satisfied with my Unit.	Federal	70	16	25	45	14	10	6	2,370	65	67	67	71	70	60	2
	Trust	73	15	29	44	12	11	4	1,234	74	72	72	76	75		-1
	Ali Smithsonian Employees	81	7	33	48	13	5	2	3,558	80	80	81	82	81		-1
My Unit successfully accomplishes its mission.	Federal	80	7	31	49	13	5	2	2,332	78	77	79	82	80	77	1
	Trust	82	6	37	46	12	4	2	1,226	85	85	86	84	85		-3
	All Smithsonian Employees	70	14	28	42	15	8	6	3,586	69	69	70	72	70		0
I would recommend my Unit as a good place to work.	Federal	70	15	27	42	15	9	6	2,351	66	68	68	71	69	66	1
	Trust	72	13	30	42	16	8	5	1,235	72	70	71	74	73		0
	All Smithsonian Employees	90	4	48	43	6	3	1	3,547	88	90	90	90	91		1
The overall quality of work done by my immediate work unit is very good.	Federal	89	4	46	43	7	3	1	2,324	87	89	89	89	90	84	1
	Trust	92	3	50	41	5	3	1	1,223	91	92	92	91	93		0

## **Institutional Satisfaction Theme**

					Н	istorical F	avorable l	Percentag	es							
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valid Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)
	All Smithsonian Employees	77	10	30	47	13	7	3		78	76	76	79	78		0
Institutional Satisfaction Theme Averages	Federal	76	10	31	45	13	7	3		77	77	75	78	77	63	0
	Trust	79	9	29	49	12	7	2		81	79	77	80	82		-1
	All Smithsonian Employees	77	11	27	50	12	8	3	3,611	78	74	75	78	78		0
Considering everything, I am satisfied with the Smithsonian.	Federal	76	12	28	48	12	8	3	2,366	76	77	74	77	76	60	0
	Trust	78	11	26	53	11	8	2	1,245	80	80	76	80	81		-1
	All Smithsonian Employees	78	9	34	44	14	5	3	3,589	78	77	77	79	79		0
I would recommend the Smithsonian as a good place to work.	Federal	77	9	34	43	14	5	4	2,344	77	77	76	79	77	66	0
	Trust	79	8	33	46	13	5	3	1,245	82	77	78	81	83		-1

# **Leadership Theme**

				2019 SEPS						Н	istorical F	avorable l	Percentag	es		
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valid Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)
	Ali Smithsonian Employees	73	11	31	41	16	7	4		68	68	69	70	73		3
Leadership Theme Averages	Federal	72	11	31	41	17	7	4		66	66	66	69	72	59	4
	Trust	73	12	31	42	15	8	4		72	71	71	72	75		0
	All Smithsonian Employees	73	8	34	39	18	5	4	3,270	72	72	73	73	74		0
My Unit's Director maintains high standards of honesty and integrity.	Federal	72	9	33	39	19	5	4	2,166	71	71	70	72	72	55	1
	Trust	75	8	36	39	16	4	4	1,104	77	77	74	76	78		-1
I can disclose a suspected violation	All Smithsonian Employees	72	13	28	44	16	8	5	3,305	68	68	69	72	72		2
of any law, rule or regulation without fear of reprisal.	Federal	68	15	26	42	17	8	6	2,167	65	65	65	70	69	66	1
rour or roprisus.	Trust	78	9	31	48	13	6	3	1,138	77	76	78	76	79		1
My Unit's Director generates high	All Smithsonian Employees	62	18	28	34	20	11	7	3,326	60	60	61	62	61		1
levels of motivation and commitment in the workforce.	Federal	62	17	28	35	20	10	7	2,200	61	61	61	62	60	44	1
iii dio wordorso:	Trust	61	20	28	33	19	13	8	1,126	58	58	60	62	62		1
Managers in my Unit support	All Smithsonian Employees	73	13	26	47	14	9	4	3,547	70	68	69	71	74		3
	Federal	72	13	25	47	15	8	5	2,320	67	67	67	70	72	60	3
accomplish work objectives.	Trust	75	13	28	47	12	10	3	1,227	74	71	72	74	77		2
	Ali Smithsonian Employees	75	11	36	39	14	7	4	3,365	73	73	74	75	75		1
I have a high level of respect for my Unit's Director.	Federal	75	10	36	39	15	6	4	2,227	72	72	72	75	75	56	1
	Trust	75	13	37	38	12	8	4	1,138	74	74	73	76	76		0
Arbitrary action and personal	Ali Smithsonian Employees	47	29	13	34	25	17	11	3,447	45	46	47	48	48		0
favoritism are not tolerated. (FEVS includes "for partisan political purposes." SEPS dropped "political purposes in	Federal	45	30	13	31	25	18	12	2,272	41	44	44	46	46	56	0
	Trust	51	25	12	39	24	16	9	1,175	53	52	53	52	52		-1
My Unit's Director reviews and	All Smithsonian Employees	66	9	26	41	25	6	3	3,172	67	68	69	67	66		-1
evaluates my Unit's progress toward meeting its goals and objectives.	Federal	66	8	25	41	26	5	3	2,111	65	66	66	66	64	63	1
mooting its goals and objectives.	Trust	68	10	27	41	22	7	4	1,062	71	71	71	71	70		-3

# **Leadership Theme (continued)**

				2019 SEPS		Н	storical F	avorable i	Percentag	es						
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valld Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)
	All Smithsonian Employees	77	12	42	35	11	7	5	3,558	74	74	75	75	77		2
I have trust and confidence in my supervisor.	Federal	75	13	40	35	12	7	6	2,334	71	71	73	75	75	71	2
	Trust	80	11	46	34	9	6	5	1,224	80	80	79	77	80		1
	All Smithsonian Employees	74	13	38	36	13	7	6	3,549	72	72	74	74	75		1
Overall, my immediate supervisor is an effective supervisor.	Federal	73	13	37	37	14	7	6	2,329	70	70	72	73	74	73	1
	Trust	76	13	41	34	11	8	6	1,221	75	75	76	74	76		0
I am fully satisfied with my	Ali Smithsonian Employees	80	9	35	45	11	6	3	3,501	81	79	79	81	81		0
opportunity to participate in preparing my annual performance	Federal	80	9	34	46	11	6	3	2,293	80	78	77	81	80		1
plan.	Trust	80	9	35	44	12	6	3	1,208	85	83	82	81	83		-3
	All Smithsonian Employees	90	3	34	56	7	2	1	3,525					90		0
I am held accountable for achieving results.	Federal	89	3	33	56	8	2	1	2,302					90	83	-1
	Trust	92	2	36	56	5	1	1	1,223					91		1
The Director of Smithsonian Facilities	Ali Smithsonian Employees	77	6	39	38	17	5	1	693					77		-1
generates high levels of motivation and commitment in the workforce.	Federal	77	6	39	38	17	5	1	686					77	44	-1
(Only asked of SF employees.)	Trust				Too few re	spondents								79		
I have a high level of respect for the	All Smithsonian Employees	85	4	45	40	11	3	1	696					86		0
Director of Smithsonian Facilities. (Only asked of SF employees.)	Federal	85	4	46	40	11	3	1	689					86	56	0
(Only asked of Sr employees.)	Trust				Too few re	spondents								87		
I am satisfied with the policies and	All Smithsonian Employees	64	11	15	50	24	8	3	3,440	65	66	65	70	66		-2
practices enacted by the Smithsonian's senior leaders and the	Federal	66	11	16	49	23	8	3	2,271	63	64	64	69	66	46	0
Board of Regents.	Trust	62	11	11	51	27	9	3	1,169	67	66	64	72	67		-5

## **Unit Communication and Collaboration Theme**

				Н	istorical F	avorable l	Percentag	es								
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valid Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)
	All Smithsonian Employees	82	8	37	45	10	5	3		84	80	81	82	82		0
Unit Communications Theme Averages	Federal	82	8	36	45	10	5	3		83	79	80	82	81	72	1
	Trust	83	8	39	44	9	5	2		86	83	83	83	85		-1
	Ali Smithsonian Employees	89	5	42	46	6	4	1	3,557	95	87	87	89	88		-1
The people in my immediate work unit cooperate to get the job done.	Federal	88	5	41	47	7	4	2	2,330	94	85	86	88	87	76	0
	Trust	90	5	45	45	5	4	1	1,227	97	90	91	90	92		-2
	All Smithsonian Employees	71	12	28	43	17	8	4	3,325	70	70	72	73	72		0
My Unit's Director communicates my Unit's goals and priorities.	Federal	71	11	28	44	18	7	4	2,192	70	70	70	72	70	64	1
	Trust	71	13	30	40	16	8	5	1,133	73	73	73	74	74		-3
	All Smithsonian Employees	87	6	42	45	7	4	2	3,543	86	83	85	86	86		2
	Federal	86	6	41	46	7	5	2	2,321	84	83	84	85	84	76	2
oulei.	Trust	89	5	44	44	6	4	1	1,222	88	86	89	88	90		0
In my most recent performance	All Smithsonian Employees	82	9	36	46	9	5	3	3,457	84	81	81	82	82		0
appraisal, I understood what I had to do to be rated at different	Federal	81	9	36	45	10	6	3	2,269	82	80	81	82	82	71	0
performance levels.	Trust	84	8	37	47	8	5	3	1,187	86	84	81	82	84		1

## **Institutional Communication and Collaboration Theme**

					Н	istorical F	avorable l	Percentag	es							
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valid Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)
	All Smithsonian Employees	71	13	21	50	16	9	3		74	73	72	74	73		-2
Institutional Communications Theme Averages	Federal	73	12	22	51	15	9	4		74	73	72	75	73	64	0
	Trust	68	15	20	48	17	11	3		74	73	71	74	72		-5
Smithsonian leaders and managers	All Smithsonian Employees	55	24	13	43	21	17	7	3,545	56	55	54	57	55		0
promote communication and collaboration across units in the	Federal	57	23	14	44	20	16	7	2,327	56	56	53	59	57	56	1
Smithsonian.	Trust	50	26	10	40	23	20	7	1,218	58	54	51	55	52		-3
	All Smithsonian Employees	87	4	33	54	8	3	1	3,581	89	89	88	89	87		-1
I know how my work relates to the Smithsonian's goals and priorities.	Federal	87	5	33	55	8	3	1	2,341	88	88	87	88	87	85	0
	Trust	88	4	35	53	8	3	1	1,240	91	91	89	91	89		-3
i am satisfied that i have received appropriate information, or can	Ali Smithsonian Employees	72	12	17	55	16	9	3	3,564	76	75	74	77	76		-4
	Federal	74	11	19	55	15	8	3	2,332	78	76	74	77	76	51	-2
the Smithsonian.	Trust	69	14	14	55	17	11	3	1,232	74	73	74	77	74		-5
My Unit can easily collaborate with	All Smithsonian Employees	62	17	18	43	21	13	4	3,451					61		0
-	Federal	65	15	20	45	20	11	4	2,280					64		0
hiolecra.	Trust	56	21	16	40	23	16	5	1,171					55		1
Employees in other units are willing	All Smithsonian Employees	80	7	25	55	13	5	2	3,487					80		0
to collaborate with me when I need their expertise.	Federal	82	7	25	56	11	5	2	2,310					82		0
шен өхрөгизе.	Trust	78	7	24	54	15	5	2	1,178					77		1

# **Employee Accommodation Theme**

			Н	istorical F	avorable i	Percentag	es									
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valld Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)
	All Smithsonian Employees	77	12	34	44	11	8	4		76	76	77	77	78		1
Employee Accommodation Theme Averages	Federal	77	12	33	43	11	8	4		74	74	75	77	77	69	1
	Trust	78	11	34	44	11	7	4		80	80	79	78	79		-1
	All Smithsonian Employees	69	17	25	45	14	12	5	3,530					71		-1
I am satisfied with my involvement in decisions that affect my work.	Federal	69	17	25	44	14	12	5	2,314					70	54	-1
	Trust	70	17	25	45	13	12	5	1,217					73		-3
	All Smithsonian Employees	76	11	38	38	13	7	4	3,517					76		0
Discussions with my supervisor about my performance are worthwhile.	Federal	75	12	38	37	13	7	4	2,309					76	67	-1
	Trust	78	10	38	40	12	6	4	1,208					77		1
I am satisfied with the availability of Smithsonian wellness programs.	All Smithsonian Employees	84	7	31	53	9	5	2	3,515					86		-2
• •	Federal	85	6	33	52	9	4	2	2,318					86	66	-1
	Trust	81	8	26	55	10	6	3	1,197					84		-3
In my Unit, employees are protected	Ali Smithsonian Employees	87	6	36	51	7	4	2	3,549	88	88	88	87	87		-1
	Federal	86	7	35	51	7	4	2	2,342	87	87	86	87	85	77	0
	Trust	88	5	37	50	7	4	1	1,207	91	91	91	89	90		-3
	All Smithsonian Employees	64	18	19	46	18	13	5	3,477	63	63	63	63	64		1
	Federal	64	18	20	44	18	13	6	2,290	62	62	62	63	64		1
	Trust	65	18	17	48	17	13	5	1,187	64	64	64	65	65		1

# **Employee Accommodation Theme (continued)**

	Page   Page												Percentag	es		
2019 SEPS Theme & Questions		(Strongly Agree	Score (Strongly Disagree +	(Average	(Average	Nor Disagree (Average	(Average	<b>Disagree</b> (Average	# Valid Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)
		86	6	46	40	8	4	2	3,546	85	85	85	86	86		1
My immediate supervisor is flexible in how i get my job done.	Federal	85	7	44	41	8	4	2	2,324	85	85	83	85	85		1
	Trust	88	6	48	40	6	4	2	1,222	88	88	88	88	88		0
		86	6	49	37	8	3	3	3,533	83	83	83	84	85		2
My supervisor supports my need to balance work and other life issues.	Federal	85	6	46	39	9	3	3	2,320	81	81	82	84	84	81	3
	Trust	87	6	54	33	7	4	3	1,213	87	87	86	86	86		0
My supervisor provides constructive		76	12	36	40	12	8	4	3,537	73	73	75	75	77		2
	Federal	76	12	36	40	12	8	4	2,319	71	71	73	75	76	66	3
	Trust	76	11	36	40	13	6	4	1,218	77	77	76	76	78		-1
	Ali Smithsonian Employees	81	10	42	39	9	6	4	3,552	79	79	79	79	81		1
My supervisor listens attentively to what I have to say.	Federal	79	11	40	39	10	6	4	2,333	77	77	77	79	80	79	2
	Trust	83	8	45	38	9	5	3	1,219	83	83	82	81	83		0
	All Smithsonian Employees	64	22	17	47	14	15	8	3,544	62	62	63	66	64		1
My workload is reasonable.	Federal	63	23	17	46	14	15	8	2,319	59	59	62	67	63	59	1
	Trust	66	20	16	50	14	14	6	1,225	66	66	64	64	65		1

## **Resources Theme**

				2019 SEPS						Н	Istorical F	avorable i	Percentag	es		
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valid Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)
	All Smithsonian Employees	74	16	31	44	10	11	5		73	73	74	75	74		0
Resources Theme Averages	Federal	74	16	31	43	10	11	5		71	71	73	75	73	64	1
	Trust	75	16	31	44	9	12	4		77	77	76	76	77		-1
My immediate work unit has the job-	Ali Smithsonian Employees	88	5	42	47	7	4	1	3,540	87	87	88	89	88		1
relevant knowledge and skills necessary to accomplish	Federal	88	5	41	47	8	3	1	2,315	85	85	87	88	87	80	1
organizational goals.	Trust	90	5	44	46	6	4	1	1,225	89	89	90	90	90		0
	All Smithsonian Employees	60	27	20	40	12	18	9	3,542	59	59	61	62	61		0
I have sufficient resources to get my Job done.	Federal	60	28	21	40	12	18	10	2,321	57	57	59	61	59	47	1
	Trust	61	27	19	42	12	19	7	1,221	64	64	62	62	64		-2

# **Employee Recognition Theme**

				2019 SEPS						Н	storical F	avorable l	Percentag	es		
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valld Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)
	All Smithsonian Employees	62	18	23	39	19	11	7		59	59	61	62	62		1
Employee Recognition Theme Averages	Federal	61	19	23	38	20	11	8		57	57	59	62	61	47	2
	Trust	64	18	24	40	19	11	7		64	64	64	64	65		0
My Unit rewards employees for going	All Smithsonian Employees	54	25	17	37	21	16	9	3,382					55		-1
	Federal	55	25	17	37	21	15	9	2,244					55	53	0
Gustomor moduli	Trust	53	26	18	36	21	17	9	1,138					55		-1
In my Unit, positive and negative	All Smithsonian Employees	52	23	13	39	25	15	8	3,428	45	45	47	50	52		4
• • • •	Federal	51	23	12	38	26	15	9	2,265	43	43	46	50	51	38	4
1000gmzou in a mouningful way.	Trust	53	24	13	40	23	16	8	1,162	48	48	49	49	54		4
	All Smithsonian Employees	49	25	14	34	26	13	12	3,250	39	39	44	43	49		6
Grade promotions in my Unit are based on merit.	Federal	47	26	14	33	27	14	13	2,154	37	37	41	41	47	37	6
	Trust	53	23	15	38	24	12	11	1,097	44	44	47	48	53		6
Recognition and awards (monetary or	All Smithsonian Employees	58	20	18	40	22	10	10	3,351	54	54	57	59	59		1
non-monetary) in my Unit depend on how well employees perform their	Federal	57	21	17	40	22	11	10	2,225	53	53	55	58	58	46	1
Jobs.	Trust	60	17	19	41	23	8	9	1,126	57	57	61	61	62		1
My supervisor takes steps to address	All Smithsonian Employees	61	16	23	38	23	10	6	3,114	59	59	60	61	61		1
a poor performer who cannot or will not improve.	Federal	62	16	24	38	23	10	6	2,097	58	58	59	61	62	32	2
not improve.	Trust	61	17	21	40	22	11	6	1,017	61	61	58	60	61		0
	All Smithsonian Employees	78	11	34	44	11	7	4	3,461	77	77	77	79	79		0
My performance appraisal is a fair reflection of my performance.	Federal	76	12	34	43	12	7	4	2,276	75	75	74	79	77	71	0
	Trust	81	9	34	46	10	6	3	1,185	85	85	83	81	83		-3
My supervisor recognizes and acknowledges my positive work	All Smithsonian Employees	83	9	45	38	8	5	3	3,548	81	81	81	82	82		2
	Federal	81	10	43	38	9	6	4	2,329	79	79	79	81	81	52	2
receive for doing a good job.)	Trust	86	8	48	38	6	5	3	1,219	87	87	85	84	86		1

# **Organizational Nimbleness and Innovation Theme**

	2019 SEPS											Historical Favorable Percentages						
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valid Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)		
	Ali Smithsonian Employees	58	21	17	40	21	14	7		60	59	59	61	59		-2		
Organizational Nimbleness and Innovation	Federal	59	19	17	41	22	13	6		57	59	57	60	59	55	0		
Theme Averages	Trust	56	23	17	39	21	16	7		65	62	61	61	58		-6		
	Ali Smithsonian Employees	64	16	24	40	20	10	6	3,552	64	64	65	65	65		-1		
In my Unit, people value new ideas.	Federal	62	16	22	40	21	10	7	2,320	61	62	62	63	63		0		
	Trust	66	15	27	39	18	10	5	1,233	72	69	70	67	70		-3		
My Unit is open to developing and evaluating new ideas. (Previous	All Smithsonian Employees	67	14	22	45	18	10	4	3,556					66		1		
question: My unit has a process for	Federal	65	15	21	44	20	10	5	2,333					64	61	1		
conducting and evaluating new Ideas.)	Trust	71	13	25	47	15	10	3	1,222					71		0		
The Smithsonian continuously	All Smithsonian Employees	45	27	10	35	28	19	8	3,466					45		0		
Improves the user friendliness of its	Federal	49	23	11	37	29	16	7	2,282					49		-1		
administrative processes.	Trust	37	36	7	30	27	26	10	1,184					36		1		
	All Smithsonian Employees	37	37	8	29	26	27	10	3,484					38		-2		
The Smithsonian quickly adapts to changes in its environment.	Federal	41	32	9	32	27	24	8	2,299					43		-2		
	Trust	28	46	5	23	26	31	15	1,185					28		0		
Smithsonian leaders and managers	All Smithsonian Employees	53	21	12	41	26	15	6	3,506	55	54	54	57	54		-1		
support implementation of new ideas and approaches.	Federal	55	21	14	41	24	14	6	2,298	53	55	53	57	55		0		
and approached	Trust	50	21	9	41	29	15	6	1,208	58	54	52	56	54		-2		
	Ali Smithsonian Employees	81	7	29	52	12	4	2	3,491					81		0		
My Unit's employees are responsive to customer needs.	Federal	82	6	29	53	12	4	3	2,300					81		0		
	Trust	80	8	31	50	12	6	2	1,191					81		-1		
My Unit can quickly adapt when presented with new opportunities.	All Smithsonian Employees	60	21	18	41	19	15	6	3,489					62		-2		
	Federal	60	19	18	42	20	13	6	2,288					62		-2		
	Trust	59	24	18	41	18	17	7	1,202					61		-2		
My Unit's employees have a feeling	All Smithsonian Employees	56	23	15	40	22	14	9	3,451					56		-1		
	Federal	56	23	15	41	22	14	9	2,271					56	49	0		
respect to mork processes.	Trust	55	23	15	40	22	14	9	1,180					58		-3		

# **Diversity Theme**

2019 SEPS											storical F					
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valld Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)
	All Smithsonian Employees	76	11	25	36	13	12	13		77	77	76	77	76		-1
Diversity Theme Averages	Federal	75	12	24	37	14	12	13		75	75	73	76	75	65	0
	Trust	77	10	25	35	13	12	15		81	80	80	79	79		-3
	Ali Smithsonian Employees	68	14	21	47	18	9	5	3,514	73	73	72	71	69		-3
Smithsonian policies and programs promote diversity in the workplace.	Federal	71	13	22	48	16	8	5	2,305	73	73	71	72	71	58	-1
	Trust	64	16	19	45	20	12	5	1,209	72	73	70	67	66		-6
Differences among individuals are	Ali Smithsonian Employees	81	8	36	45	11	5	4	3,558	81	81	82	82	81		0
_	Federal	80	9	34	46	11	5	4	2,331	77	79	79	80	80		1
-	Trust	83	7	40	43	10	5	2	1,227	86	84	85	86	84		-2
My supervisor is committed to a	Ali Smithsonian Employees	79	6	37	42	15	3	3	3,363	78	77	77	78	78		1
	Federal	77	7	36	41	16	4	3	2,223	76	75	74	77	77	71	1
segments or society.	Trust	82	5	38	43	13	2	2	1,140	82	81	81	79	82		1
Within the past twelve months, I have heard language, or witnessed behavior. In my workplace that I	All Smithsonian Employees	74	16	5	11	10	32	42	3,341	77	75	76	77	75		-2
	Federal	72	18	6	11	11	33	38	2,190	73	72	70	74	71		-1
considered insensitive to my identity.	Trust	80	12	3	9	8	31	49	1,152	85	83	85	83	84		-4

# **Civility Theme**

2019 SEPS											storical F					
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valid Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)
	All Smithsonian Employees	73	15	31	41	13	9	6		70	70	70	73	72		2
Civility Theme Averages	Federal	71	15	30	41	14	9	7		67	68	68	71	71		2
-	Trust	75	14	34	42	11	9	5		75	74	74	76	76		1
	All Smithsonian Employees	79	12	31	48	9	7	5	3,603	75	75	75	79	78		3
and managers in my Unit are civil, respectful, and courteous in dealing with each other.	Federal	77	12	28	50	10	7	5	2,361	72	73	72	77	76		3
	Trust	82	11	36	46	7	8	3	1,242	79	79	80	82	82		2
	All Smithsonian Employees	55	25	17	38	21	15	10	3,474	52	53	53	55	55		1
to raise dissenting opinions without it having a negative impact on their	Federal	53	25	17	37	22	14	11	2,281	48	51	50	53	53		2
career.	Trust	57	25	17	40	18	17	9	1,193	60	55	57	58	58		-1
I feel that I can bring up issues of incivility and disrespect to my	All Smithsonian Employees	73	14	37	36	12	8	6	3,435	70	71	71	73	73		2
supervisor or superiors with the expectation that those issues will be	Federal	72	15	37	35	13	8	7	2,261	69	70	69	72	72		2
expectation that those issues will be addressed.	Trust	76	12	38	39	11	8	5	1,174	74	75	74	75	76		2
My work environment is civil and respectful.	All Smithsonian Employees	84	8	40	43	9	5	3	3,551	81	81	82	85	83		1
	Federal	82	8	39	43	9	5	3	2,322	78	78	80	83	82		2
	Trust	86	7	43	43	7	5	2	1,229	85	85	86	87	87		0

## **Career Growth Theme**

	2019 SEPS											Historical Favorable Percentages					
2019 SEPS Theme & Questions	SI Workforce Component	Favorable Score (Strongly Agree + Agree)	Unfavorable Score (Strongly Disagree + Disagree)	Strongly Agree (Average weighted %)	Agree (Average weighted %)	Neither Agree Nor Disagree (Average weighted %)	<b>Disagree</b> (Average weighted %)	Strongly Disagree (Average weighted %)	# Valld Responses	2014	2015	2016	2017	2018	2018 FEVS (%)	Favorable Score: 2019 vs. 2014- 2018 average (%)	
	All Smithsonian Employees	69	15	27	42	15	10	5		66	66	69	69	71		1	
Career Growth Theme Averages	Federal	70	15	28	43	15	10	5		65	65	69	71	71	63	2	
	Trust	67	17	25	42	16	12	5		71	71	70	67	71		-3	
	All Smithsonian Employees	73	14	26	47	13	9	5	3,561	70	70	73	73	74		1	
in my Unit, time is made available for education and training activities.	Federal	75	13	28	47	12	8	5	2,341	69	69	72	73	74		3	
	Trust	70	16	24	46	14	10	6	1,220	77	77	76	72	74		-5	
	All Smithsonian Employees	68	17	28	39	15	12	5	3,431	65	65	66	67	67		1	
My supervisor regularly evaluates my training needs for my present job.	Federal	68	16	29	39	16	11	5	2,262	64	64	66	68	68	55	2	
	Trust	66	20	26	41	14	14	6	1,169	68	68	68	64	66		0	
My supervisor provides employees	All Smithsonian Employees	75	12	34	41	13	8	4	3,485	71	71	73	73	74		2	
	Federal	74	12	34	40	14	8	4	2,291	69	69	72	73	73	70	3	
alon loadolomp oldiol	Trust	76	11	34	42	12	8	4	1,194	76	76	75	73	76		1	
	All Smithsonian Employees	77	10	38	38	14	6	4	3,488	73	73	75	75	77		2	
My supervisor supports career development.	Federal	77	10	39	38	14	6	4	2,296	70	70	74	76	76	70	3	
	Trust	77	10	38	39	13	6	4	1,192	79	79	79	76	79		-2	
I have access to adequate career	All Smithsonian Employees	61	21	18	43	18	14	7	3,422	57	57	60	62	62		2	
planning and career growth tools and opportunities.	Federal	64	19	20	45	17	12	6	2,258	57	57	61	64	63		4	
	Trust	55	26	16	39	19	19	7	1,163	60	60	58	57	59		-4	
I am given a real opportunity to Improve my skills in my Unit.	All Smithsonian Employees	67	17	23	44	16	11	6	3,548					67		0	
	Federal	67	16	23	44	16	10	7	2,329					66	66	1	
	Trust	67	17	22	45	16	12	6	1,219					69		-2	
I am satisfied with my choices, and	All Smithsonian Employees	63	17	19	44	20	12	5	3,447	62	62	65	67	65		-1	
the quality, of Smithsonian provided training to improve my performance	Federal	66	16	20	46	18	11	5	2,267	61	61	66	69	67	56	1	
In my present job.	Trust	58	20	16	42	22	14	5	1,180	65	65	63	62	62		-5	